

**MINUTES OF THE BOARD OF MANAGERS  
OF  
UMC HEALTH SYSTEM**

**MONDAY, DECEMBER 18, 2023**

Mr. Gary Greenstreet, Chairman, called the Board of Managers of University Medical Center to order at 9:18 a.m. on Monday, December 18, 2023. The meeting was held in the Multi-Purpose Room at the UMC Health & Wellness Hospital, 11011 Slide Road, Lubbock, TX.

The Chair confirmed that no one from the public registered to comment.

Mr. Greenstreet welcomed the Board Members and guests and thanked them for attending. The following members and guests were present:

**BOARD MEMBERS PRESENT**

Gary Greenstreet  
Curtis Griffith  
Mont McClendon

Jason Medina  
Laura Vinson

Jolyn Wilkins  
Gladys Whitten, D.M.D.

**MEMBERS ABSENT**

John DeToledo, M.D. (Interim)

**OTHERS PRESENT**

Teresa Barron  
Tina Belcher  
Quentin Campbell  
Jeff Dane  
Aaron Davis (virtual)  
Dean Diersing  
Kristi Duske  
Michael Economidis  
Bill Eubanks  
Mark Funderburk  
Adonica Hall

Allan Haynes, M.D.  
Jeff Hill  
Bobbye Hrcirik  
Brent King  
John Lowe  
Amy O'Meara (virtual)  
Brian Payne, M.D.  
Britt Pharris  
Spencer Piercy  
Mike Ragain, M.D.  
Greg Roberts (virtual)

Zach Sawyer  
Jill Shanklin  
Nick Skeen  
Shane Terrell  
Amanda Tijerina  
Phillip Waldmann  
Tammy Williams

**INVOCATION**

Mr. Mark Funderburk voiced the invocation.

**QUORUM**

With seven voting members present, a quorum was established.

**EXECUTIVE SESSION**

The Board of Managers went into a Closed Meeting under Government Code Sections 551.071, 551.072, 551.073, 551.074, 551.076 and 551.085 at 9:18 a.m. to consult with attorney concerning pending or contemplated litigation, settlement offers, and confidential legal matters; to deliberate the purchase, exchange, lease or value of real property, deliberate personnel matters; to deliberate financial planning information relating to negotiation for provision of services or product lines; to deliberate proposed new services or product lines and to review Professional Staff credentials (Health and Safety Code Section 161.031 et seq.).

**RECESS:** Without objection, the Board agreed to recess at 10:54 a.m. to take a brief break before entering Open Session.

Mr. Funderburk presented a gift of appreciation and gratitude to Mr. Griffith for his eight years of service to the Board of Managers. A gift of appreciation was presented to Mr. Greenstreet for his service as the 2023 Board of Managers Chairman.

**OPEN SESSION**

The Board of Managers entered Open Session at 10:58 a.m.

**APPROVAL OF THE CONSENT AGENDA ITEMS**

The following were presented for approval.

- A. Board of Managers Meeting Minutes – November 13, 2023
- B. Performance Improvement Oversight Committee Meeting Minutes – November 13, 2023
- C. Professional Staff Report  
The Board was provided a report of recommendations from the Executive Committee Meeting held on December 4, 2023, including Applicants to Staff, Ad Hoc Applicants to Staff, Temporary Privileges, Resignations, Active Reappointments, and Referring Reappointments.
- D. Contract Management Report  
The Board was provided a report of UMC's contract management system report. The data is completed for the Det Norske Veritas (DNV) survey and is for information purposes.
- E. Mini C-Arm  
The Board was provided with the Mini C-Arm request. This request is to purchase a Mini C-arm for the UMC Health and Wellness Hospital, which will be utilized during surgical cases. Staff recommends the purchase from GE, a Premier vendor, for a total cost of \$82,865. This will be paid for with the 2023 budgeted funds.
- F. Interoperability Licenses – H&W  
The Board was provided with the request for Interoperability Licenses for the UMC Health and Wellness Hospital. These Interoperability Licenses will allow for LVP integration into the Cerner EMR. This includes auto-pump programming and volume output. These licenses are for the new LVP's purchased for the UMC Health and Wellness Hospital. Staff recommends the purchase from BD, a Premier vendor, for a total cost of \$66,000. This will be paid for with the 2023 budgeted funds.
- G. MSICCU Network & Relocation  
The Board was provided with the MSICCU Network and Relocation request. This request is for the work associated with installing new wired and wireless network in MSICCU, as well as, assisting with the migration of patient monitors during the patient move scheduled for January 2, 2024. Staff recommends the purchase from Philips, a Premier vendor, for a total cost of \$72,009. This will be paid for out of the 2023 budgeted funds.
- H. Hyperthermia Pump  
The Board was provided with the Hyperthermia Pump request. This is a need requested by Dr. Mouw for chemo patients, used to raise temperatures of thoracic or peritoneal cavity to target temp by continuously lavaging the cavity. This pump has a variable heat exchanger that enables regulation of temps to achieve the higher temps needed for the chemo. This pump also has outlets for the four temperature probes required to monitor intra-abdominal temperatures. The current Belmont does not have these connections. Staff recommends the purchase from Belmont Medical Technologies, a Premier vendor, for a total cost of \$51,998. This will be paid for out of the 2023 budgeted funds.
- I. TIVATO 700 Microscope  
The Board was provided with the TIVATO 700 Microscope request. This request will enable effortless use of state-of-the-art advanced surgical visualization modalities and deliver superb image clarity for every procedure. Ultimate Reach & Flexibility gives the team the freedom to handle every Operating Room situation. Staff recommends the purchase of this sole source item, which is exempt from competitive bidding, from Zeiss at \$162,726. This will be paid for out of the 2023 budgeted funds.
- J. Soltive Laser  
The Board was provided with the Soltive Laser request. This request is used by the Urology team. There is currently one Soltive laser and it has had several conflicts with each physician needing it. Due to the Olympus Veran recall, we will receive an initial credit of \$47,000 for the unused portion of the service agreement. Staff recommends the purchase from Olympus, a Premier vendor, for a total cost of \$97,240. This will be paid for out of the 2023 unbudgeted funds.

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**K. OR Beds (2)**

The Board was provided with the OR Beds request. This request is for two Operating Room beds that have reached end-of-life and are beyond repair. Staff recommends the purchase from Skytron and Steris, both Premier vendors, for a total cost of \$115,000. This will be paid for out of the 2023 budgeted funds.

**L. LiquoGuard (5)**

The Board was provided with the LiquoGuard request. This request is to purchase the LiquoGuard automated cerebrospinal fluid device to improve patient safety for patients with external ventricular drainage/lumbar drains. Staff recommends the purchase from Moeller Medical, a Premier vendor, for a total cost of \$183,750. The Foundation will fund this purchase.

**M. Patient Monitors (8)**

The Board was provided with the Patient Monitors request. NRP requires monitoring in the delivery room. There are not enough monitors to equip this unit, necessitating the need for this purchase. Staff recommends the purchase from Philips Healthcare, a Premier vendor, for a total cost of \$74,337. This will be paid for out of the 2023 budgeted funds.

**N. Data Center UPS Battery Replacement (2)**

The Board was provided with the Data Center UPS Battery Replacement Request. The purpose of this request is to replace all batteries in the two uninterruptible power supply (UPS) devices that provide battery backup to the UMC datacenter in the event of power loss. Batteries are considered end-of-life when battery health reaches forty percent. According to Schneider Electric monitoring software, one unit is at forty-four percent and the other is at forty-three percent, with forty percent end-of-life threshold being forecasted around April 2024. Staff recommends the purchase from Calian Corp., a Premier vendor, for a total cost of \$108,830. This will be paid for out of the 2023/2024 budgeted funds.

**O. MICU Furniture**

The Board was provided with the MICU Furniture request. This request is to purchase patient room furniture for the MICU renovation project. Staff recommends the purchase from Medline, a Premier vendor, for a total cost of \$75,672. This will be paid for out of the 20223 budgeted funds.

Chairman Greenstreet called for a motion to approve the Consent Agenda items. At this time, Mr. Greenstreet gave members an opportunity to ask questions or voice objections. With no objections, Mr. Greenstreet asked for a motion for the Consent Agenda items.

**ACTION:** Mr. McClendon moved to approve the Consent Agenda Items as presented. The motion was seconded by Ms. Wilkins and approved unanimously.

**PRESIDENT'S REPORT**

Mr. Mark Funderburk, President and Chief Executive Officer, reviewed the UMC Strategic Scorecard.

Mr. Funderburk was pleased to announce the successful opening of the new Health & Wellness Hospital on December 4, 2023. Mr. Funderburk thanked all who helped with the Grand Opening events.

**ACTION:** Mr. Medina moved to accept the President's report as presented. The motion was seconded by Dr. Whitten and approved unanimously.

**CHIEF FINANCIAL OFFICER'S REPORT**

Mr. Jeff Dane, Executive Vice President, Administrator and Chief Financial Officer, reviewed the mid-month financial forecast for November 2023. It was the staff's recommendation to approve as presented.

Following discussion and opportunity for all present to ask questions, the Chairman called for a motion.

**ACTION:** Mr. Griffith moved to accept the November mid-month financial forecast as presented. The motion was seconded by Ms. Wilkins and approved unanimously.

**AUXILIARY BYLAWS RATIFICATION**

Mr. Spencer Piercy, Associate Legal Counsel, presented changes to the Auxiliary Bylaws Ratification to the Board. The changes to the bylaws included formatting and style issues, such as capitalization and clarity within individual Articles and Sections. A Table of Contents and Bylaw Revision History was added as the first page. Also, Articles X and XI were reorganized to separate out the use of Auxiliary funds and business affairs handled by the Board.

After discussion and opportunity for all present to be heard, the Chairman called for a motion.

**ACTION:** Ms. Wilkins moved to accept the Auxiliary Bylaws Ratification as presented. The motion was seconded by Mr. Medina and approved unanimously.

**UMC LEVEL IV TRAUMA RESOLUTION**

Ms. Amanda Tijerina, Vice President of Quality and Professional Improvement, presented the UMC Level IV Trauma Resolution to the Board. The Resolution is part of the process to seek Level IV designation at the UMC Health & Wellness Hospital.

Ms. Wilkins made the recommendation to include in the title, Health & Wellness, to have a distinct separation between the Main UMC Hospital and the UMC Health & Wellness Hospital.

After discussion and opportunity for all present to be heard, the Chairman called for a motion.

**ACTION:** Ms. Wilkins moved to accept the UMC Level IV Trauma Resolution as presented including the update to the title. The motion was seconded by Mr. McClendon and approved unanimously.

**TTUHSC REPORT**

This report was deferred.

**ELECTION OF 2024 OFFICERS**

Chairman Greenstreet asked for a motion on the proposed slate of Officers for 2024 presented by the Nominating Committee.

**ACTION:** Mr. Griffith moved to elect the slate of officers as presented. The motion was seconded by Mr. Medina and approved unanimously.

**COMMITTEE APPOINTMENTS**

Gladys Whitten, D.M.D, Chair-Elect, announced the committee appointments for 2024.

<b>Executive Committee</b>		<b>Administrative Committee</b>	
Chair	Gladys Whitten	Chair	Gary Greenstreet
Vice-Chair	Laura Vinson		Laura Vinson
Secretary	Mont McClendon		Mont McClendon
			Dr. De Toledo (Non-Voting)
<b>Finance Committee</b>		<b>Joint Conference Committee</b>	
Chair	Gary Greenstreet	Chair	Jolyn Wilkins
	Jason Medina		Gladys Whitten
	Mikella Newsom		
<b>Performance Improvement Oversight Committee (All Board members)</b>		<b>Audit and Compliance Committee</b>	
Chair	Mont McClendon	Chair	Jason Medina
	Gary Greenstreet		Mont McClendon
	Jason Medina		Mikela Newsom
	Mikella Newsom		
	Laura Vinson		
	Gladys Whitten		
	Jolyn Wilkins		

The Committee appointments were for information only. No action required.

**ENERGY DEREGULATION**

Mr. Phillip Waldmann, Executive Vice President and Chief Operating Officer, presented the Energy Deregulation Resolution to the Board. The Energy Deregulation Resolution gives Mr. Waldmann authorization to purchase electric service for the Lubbock County Hospital District in accordance with the processes facilitated by Tradition Energy.

After discussion and opportunity for all present to be heard, the Chairman called for a motion.

**ACTION:** Mr. McClendon moved to accept the Energy Deregulation Resolution as presented. The motion was seconded by Ms. Wilkins and approved unanimously.

**REVIEW AND APPROVE REVIEW UMC PROFESSIONAL STAFF BYLAWS AND UMC PROFESSIONAL STAFF RULES AND REGULATIONS**

Amanda Tijerina, Vice President of Quality and Professional Improvement, presented the Professional Staff Bylaws and the Professional Staff Rules and Regulations revisions to the Board. Ms. Tijerina explained the revisions included adding verbiage to include the UMC Health & Wellness Hospital as part of the Lubbock County Hospital District and provided glossary updates to include a definition for the Vice President of Medical Staff Affairs. Other changes included updates to the language in section 5.4.4 and in section 7.5.7.

Following opportunity for all present to ask questions, the Chairman called for a motion.

**ACTION:** Mr. Griffith moved to approve the UMC Professional Staff Bylaws and UMC Professional Staff Rules and Regulations as presented. The motion was seconded by Dr. Whitten and approved unanimously.

**BID PROPOSALS AND SERVICE AGREEMENTS**

The Board considered all of the following bid proposals and service agreements.

**A. Ultrasound for Robotics**

Ms. Adonica Hall, Vice President of Surgical Services, presented Ultrasound for Robotics to the Board. Ms. Hall stated that this request is for a high-resolution imaging ultrasound, which helps surgeons locate anatomical abnormalities in real-time with great precision, it also helps locate and assess benign and malignant lesions, key arteries, veins and other anatomical structures. With the addition of Dr. Mouw and increased robotics surgeries in general, an additional system is needed due to scheduling issues and needing intraoperatively.

Staff recommends the purchase from BK Medical, a Premier vendor, for a total cost of \$379,499. This will be paid for out of the 2024 budgeted funds.

**B. Large Bone System Upgrade (12)**

Ms. Adonica Hall, Vice President of Surgical Services, presented the Large Bone System Upgrade to the Board. Ms. Hall explained that this System 9 power equipment will be used for almost every orthopedic case performed at UMC. The current System 8 platform, which is now obsolete, will need to be upgraded to the System 9 platform. This battery powered equipment includes saws and drills used in everything from total joints to hand procedures. This new platform introduces a wireless charging system, which allows staff to charge sterilized batteries prior to cases to ensure a full charge for the procedure. The System 9 also has an improved surface coating, which helps to protect the instrument during washing and sterilization.

Staff recommends the purchase from Stryker, a Premier vendor, for a total cost of \$475,814. This will be paid for out of the 2023 budgeted funds.

**C. Medium Bone System Upgrade (26)**

Ms. Adonica Hall, Vice President of Surgical Services, presented the Medium Bone System Upgrade to the Board. Ms. Hall stated that the System 9 power equipment will be used for almost every orthopedic case performed at UMC. The current System 8 platform, which is now obsolete,

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will need to be upgraded to the System 9 platform. This battery powered equipment includes saws and drills used in everything from total joints to hand procedures. This new platform introduces a wireless charging system, which allows staff to charge sterilized batteries prior to cases to ensure a full charge for the procedure. The System 9 also has an improved surface coating, which helps to protect the instrument during washing and sterilization.

Staff recommends the purchase from Stryker, a Premier vendor, for a total cost of \$965,369. This will be paid for out of the 2024 budgeted funds.

**D. Reinsurance RFP**

Mr. Brent King, Senior Vice President and Chief Development Officer, presented Reinsurance RFP to the Board. Mr. King requested that all bids be rejected.

**E. PET/CT Camera (2)**

Mr. Nick Skeen, Executive Vice President and Chief Operating Officer of Service Lines, presented the PET/CT Camera to the Board. Mr. Skeen explained that this equipment is needed to replace existing equipment that has reached end of life. This equipment is no longer serviceable after December 31, 2023.

Staff recommends the purchase from GE, a Vizient vendor, for a total cost of \$4,744,099. This will be paid for out of the 2024 budgeted funds.

**F. Linear Accelerators (2)**

Mr. Nick Skeen, Executive Vice President and Chief Operating Officer of Service Lines, presented Linear Accelerators to the Board. Mr. Skeen stated that this is a replacement for the TrueBeam linear accelerator for the Caner Center Project. This will match True Beam linear accelerators with all the necessary patient equipment, treatment and imaging delivery packages, including ARIA and Eclipse software packages.

Staff recommends the purchase of this sole source item, which is exempt from competitive bidding, from Varian for a total cost of \$6,540,987. This will be paid for out of the 2024 budgeted funds.

**G. Cath Lab 4 Renovation Package**

Mr. Nick Skeen, Executive Vice President and Chief Operating Officer of Service Lines, presented the Cath Lab 4 Renovation Package to the Board. Mr. Skeen stated that this request is to award the job order contract to WR Construction to renovate the Cath Lab #4.

Staff recommends the purchase from WR Construction, a Job Order Contract, for a total cost of \$529,767. This will be paid for out of the 2023 budgeted funds.

**H. 3D Dental Imaging System**

Mr. Nick Skeen, Executive Vice President and Chief Operating Officer of Service Lines, presented the 3D Dental Imaging System to the Board. Mr. Skeen explained that this request is to purchase a 3D dental imaging system, which will improve the cleft lip/palate program, improve facial surgical management, and provide improved imaging for dental and ENT providers. This will also provide CBCT images in 3D.

Staff recommends the purchase from the lowest complaint vendor, Carestream, for a total cost of \$108,000. This will be paid for out of the 2023 unbudgeted funds.

**I. Cancer Center Trades Recommendations**

Mr. Nick Skeen, Executive Vice President and Chief Operating Officer of Service Lines, presented the Cancer Center Trades Recommendations to the Board.

- Structural Concrete
- Air Cooled Chillers
- Asphalt
- Electrical Duct Bank
- Earthwork

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- Site Concrete Containment
- Generator & Automatic Switch
- Linear Accelerator Containment
- Under Slab Plumbing
- Electrical Gear Procurement
- Site Utilities
- Structural Steel

Mr. Skeen explained that this request is to award the contractor recommendation for structural concrete, air cooled chillers, asphalt, electrical duct bank, earthwork, site concrete, generator and automatic transfer switch, linear accelerator containment, under-slab plumbing, electrical gear procurement, site utilities, and structural steel, as noted within the packet.

Staff recommends the lowest complaint vendor, varying per trade, for a total cost of \$20,066,808. This will be paid for out of the 2023/2024 budgeted funds. Mr. Gary Greenstreet excused himself from the Structural Steel discussion and voting.

**J. Pedi Flip Phase 2 Furniture**

Mr. Nick Skeen, Executive Vice President and Chief Operating Officer of Service Lines, presented the Pedi Flip Phase 2 Furniture to the Board. Mr. Skeen stated that this request is to purchase the second phase furniture package for the Pedi/MSICCU flip project.

Staff recommends the purchase from the lowest complaint vendor, 1<sup>st</sup> Class Solutions, Built For Dreams and Tangram Interiors, for a total cost of \$174,319. This will be paid for out of the 2023 budgeted funds.

At this time, Mr. Greenstreet gave members an opportunity to ask questions or voice objections. With no objections, Mr. Greenstreet asked for a motion.

**ACTION:** Dr. Whitten moved to accept staff's recommendation as presented. The motion was seconded by Mr. Griffith and approved unanimously.

**AGREEMENTS, PROPOSALS AND DISCUSSION ITEMS**

**A. Resuscitation Quality Improvement (RQI) Agreement**

Ms. Jill Shanklin, Vice President of Nursing Excellence, presented the Resuscitation Quality Improvement Agreement for NRP Providers to the Board. Ms. Shanklin explained that Neonatal Resuscitation Program is a required certification for all FBC, CUS and NICU staff. RQI currently supports BLS, ACLS, and PALS. The addition of NRP would meet all requirements in one location with quarterly tracking and skills maintenance. The services provided are as follows: annual subscription to NRP material for two years, super user training, instructor bundle, per station fee for additional station, T-piece simulator for simulation station. The quote total is \$81,452.00. The term of this agreement is January 2024 through January 2026.

**B. Teletracking Agreement**

Mr. Bill Eubanks, Executive Vice President and Chief Information Officer, presented the Teletracking Agreement to the Board. Mr. Eubanks explained that this agreement is a renewal of the existing Capacity Management, Transfer Center and corresponding enterprise analytics reporting technology. This includes renewal of existing licenses and expansion of licenses to include UMC Health and Wellness Hospital. This software will be replaced by Epic in the future. The total contract value is \$488,134. The four-year term has been negotiated to coincide with the Cerner Partnership agreement termination date.

**C. Agreement for Texas Tech University Health Sciences Center (TTUHSC) Land Lease**

Mr. Phillip Waldmann, Executive Vice Present and Chief Operating Officer of Operations, presented the Agreement for the TTUHSC Land Lease to the Board. TTUHSC will lease a 2.298-acre tract to UMC for TLC2 Cancer Center construction lay down lot and future sit of parking lot. UMC will be responsible for all land improvements including parking lot construction. Lease rates are in the process of negation and request board approve to sign up to



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\$50,00 per year for this tract of land. The term of this agreement is January 1, 2024, through December 31, 2039, with an auto renewal.

- D. Agreement for Texas Tech Parkway Deceleration Lane Construction  
Mr. Phillip Waldmann, Executive Vice Present and Chief Operating Officer of Operations, presented the Agreement for Texas Tech Parkway Deceleration Lane Construction to the Board. This agreement is with Texas Tech University. TTUHSC will allow UMC to construct a deceleration lane on Texas Tech Parkway leading into the UMC campus. UMC will bear all expenses for the lane construction, improvements and maintenance. TTU will retain ownership of the lands where the deceleration lane will be placed. The term of this agreement is January 1, 2024, through December 31, 2027.
- E. Energy Supplier Resolution  
Mr. Phillip Waldmann, Executive Vice President and Chief Operating Officer, presented the Energy Deregulation Resolution to the Board. The Energy Deregulation Resolution gives Mr. Waldmann authorization to purchase electric service for the Lubbock County Hospital District in accordance with the processes facilitated by Tradition Energy.
- F. Gartner Agreement  
Mr. Jeff Dane, Executive Vice Present, Administrator and Chief Financial Officer, presented the Gartner Agreement to the Board. Mr. Dane stated that this agreement is with Gartner, Inc. Services. This agreement is subscription-based research and related services. It provides actionable, objective insight into risks and how best to navigate the Internal Audit department to drive a stronger performance. The total price of this agreement is \$74,167.00. The term of this agreement is January 1, 2024, through December 31, 2024.
- G. Lubbock Children's Hospital Health Clinic  
Mr. Jeff Dane, Executive Vice Present, Administrator and Chief Financial Officer, presented the Lubbock Children's Hospital Health Clinic to the Board. Mr. Dane explained that this is to provide support for funding of two full-time nurse practitioners and a pediatrician/medical doctor to provide preventative healthcare to children. The total support amount for one year is \$170,000. The term of this agreement is January 1, 2024, through December 31, 2024; also, with approval for up to five years if there is no change to the funding amount.

At this time, Mr. Greenstreet gave members an opportunity to ask questions or voice objections. With no objections, Mr. Greenstreet asked for a motion.

**ACTION:** Dr. Whitten moved to accept staff's recommendation as presented. The motion was seconded by Ms. Wilkins and approved unanimously.

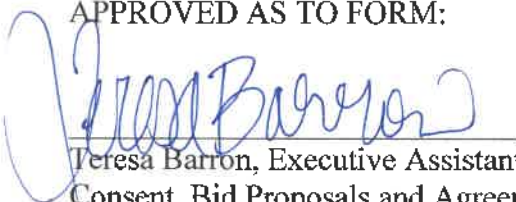
With no further business to come before the Board, the Chair adjourned the meeting at 11:40 a.m.

APPROVED:

  
\_\_\_\_\_  
Gary Greenstreet, Chair

  
\_\_\_\_\_  
Laura Vinson, Secretary

APPROVED AS TO FORM:

  
\_\_\_\_\_  
Teresa Barron, Executive Assistant  
Consent, Bid Proposals and Agreements

  
\_\_\_\_\_  
Tina Belcher, Executive Assistant